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## This report looks at the following areas:

- How the cost-of-living crisis will affect the discounter sector and how to tap into additional demand
- Who the leading players are, including key metrics and market shares
- Who shops at the discounters and what they buy
- How discount shoppers are using the online channel
- What could be improved in the discount shopping experience
- Key attitudes towards shopping at the discounters

It is clear that the discounters are now firmly established in the UK's retail sector and just 3% of consumers disagree that there is less stigma associated with shopping at discounters than there used to be. Nonetheless, rival retailers have not stayed still and price matching schemes like those introduced by Tesco and Sainsbury's have helped close the gap in price perception with 48% of discounter shoppers agreeing that these schemes have made shopping at the major supermarkets as affordable as discounters.

We are in an unprecedented period of economic uncertainty as inflation, partly driven by the conflict in Ukraine, reaches record highs and consumer confidence hits record lows. Ultimately, this period of financial uncertainty is set to benefit the value-focused discounters. As the cost-of-living crisis grows we expect to see more consumers turning to the sector to help balance their budgets.

Although things look positive for the discounters, as time goes on and the sector continues to mature, retailers will no longer be able to rely on store openings to drive growth. As a result, in the next decade we expect to see competition between the discounters heat-up. This increased competition will see discounters entering new sectors as they seek out new growth. We are already seeing examples of this as the non-food discounters continue to expand their grocery offerings. Retailers must make sure that they do this carefully and



"Following two years of pandemic-impacted trading the UK's economy has now been hit by record inflation.
Amid this growing cost-of-living crisis, consumers are increasingly looking at ways to stretch already tight budgets. The discounters with their clear value focus are set to benefit from this period of financial uncertainty."

Piers Butel, Retail Analyst,September 2022

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without the new operations affecting their main lines of business and value-first models.

The immediate opportunity for the discounter sector is the current income squeeze and the increased price-sensitivity of shoppers we expect to see as a result. Looking further ahead at the increasingly competitive discounter market, this period is not just an opportunity to drive short-term growth but also to cultivate a loyal customer base for the more competitive years ahead. Lidl's loyalty scheme has set this retailer up well to understand its customers and make sure its choices help to keep them loyal. Other discounters should look at how they can develop offerings that keep shoppers loyal even as the economy recovers. Other opportunities come from the online channel, which remains underutilised in the sector, and the potential uses of technology in stores to help streamline and improve the shopping experience.

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