

Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.



"The main players in the market recognise a need to focus on experiential retail. They are redesigning their stores with improved beauty services, food and drink venues and a focus on own brands to help differentiate them from other types of retailers. Over the longer term this should help revive the department store sector and make it more relevant for today's consumer."

- Tamara Sender Ceron, Senior Fashion Analyst

# This report looks at the following areas:

- How is the role of department stores changing?
- . Who are the winners and losers in the department store sector?
- What are the main growth opportunities for department stores?

Mintel's consumer research shows that store experience is one of the most important reasons for shopping at department stores. The main players in the market have recognised a need to focus on experiential retail in response to growing demand for leisure and experiences over purchasing of products and are redesigning their stores with improved beauty services and food and drink venues.

Own brands have become a big focus in the last year for many of the department stores and selling exclusive and unique products is one way to drive sales and grab share from competitors. Mintel's research shows that while less than one fifth of shoppers currently shop at department stores because of their own branded products, three fifths would like them to sell more own brands, highlighting the growth potential for this area.

# BUY THIS REPORT NOW

**VISIT:** store.mintel.com

**CALL:**EMEA
+44 (0) 20 7606 4533

Brazil 0800 095 9094

Americas +1 (312) 943 5250

+86 (21) 6032 7300

APAC +61 (0) 2 8284 8100

**EMAIL:** reports@mintel.com

**DID YOU KNOW?** 

This report is part of a series of reports, produced to provide you with a more holistic view of this market



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### **Table of Contents**

#### **Overview**

What you need to know

Areas covered in this Report

#### **Executive Summary**

The market

Growth remains flat in 2017

Figure 1: Best and worst case forecast for department store sales, 2012-22

Weak sterling attracts foreign visitors

Companies and brands

Innovations

High-end department stores outperform

Figure 2: Annual segment growth: mid-market versus high-end, 2012-16

M&S loses share as John Lewis grows its share

Figure 3: Top department stores' market shares, 2015 and 2016

John Lewis leads online

Brand research

Figure 4: Attitudes towards and usage of selected brands, December 2016-June 2017

Fenwick's new concepts to encourage customers to visit

The consumer

Debenhams falls out of favour with young women

Figure 5: Department stores purchased from in the last six months, in-store and online, May 2017

Store experience key reason for shopping

Figure 6: Reasons for shopping at department stores over other types of retailers, May 2017

Millennials want more food and drink venues

Figure 7: Interest in additional services offered by department stores, May 2017

Women want more updated fashion

Figure 8: Interest in innovations when shopping at department stores, May 2017

Mid-market department stores stand out for customer service

Figure 9: Correspondence analysis, May 2017

What we think

#### **Issues and Insights**

How is the role of department stores changing?

The facts

The implications

Who are the winners and losers in the department store sector?

The facts

BUY THIS REPORT NOW VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094 Americas +1 (312) 943 5250 | China +86 (21) 6032 7300



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

The implications

What are the main growth opportunities for department stores?

The facts

The implications

# The Market - What You Need to Know

Growth remains flat in 2017

Outlook for department store sector

Millennials shun ownership in favour of experiences

Experiences continue to take precedence over retail spend

Weak sterling attracts foreign visitors

Home and garden grew 5% in 2016

## **Market Size and Forecast**

Definitions

Growth remains flat in 2017

Figure 10: Department stores: sector sales, 2012-17 (est)

Outlook

Figure 11: Best and worst case forecast for department store sales, 2012-22

Forecast - The data and methodology

Figure 12: Department store sales in current and constant prices, 2012-22

## **Consumer Spending**

Figure 13: Consumer spending on key department store categories, 2012-16

#### **Market Drivers**

Changes in population

Figure 14: Trends in the age structure of the UK population, 2011-21

Fall in sterling expected to dent consumer confidence

Figure 15: Trends in consumer sentiment for the coming year, June 2012-June 2017

Experiences continue to take precedence over retail spend

Weak sterling attracts foreign visitors

Figure 16: Spending by overseas residents on visits to the UK, by area of residence, 2014-16

#### Companies and Brands - What You Need to Know

24/7 personalised e-commerce experience

EWM rolls out new department store concept

Ad spend down 5.6% in 2016 to £120 million

High-end department stores outperform

M&S loses share as John Lewis grows its share

Debenhams falls behind

John Lewis leads online

Online sales grow to £3.3 billion

BUY THIS REPORT NOW VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094 Americas +1 (312) 943 5250 | China +86 (21) 6032 7300



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### **Launch Activity and Innovation**

Concierge services

Rental service for fashion and accessory items

24/7 personalised e-commerce experience

Virtual reality shopping experience

Figure 17: Rodarte's romantic styling for Romeo and Juliet, 2016

Brand extension

Celebrating emerging talent with new concept

## **Leading Specialist Retailers**

#### High-end department stores outperform

Figure 18: Annual segment growth: mid-market versus high-end, 2012-16

#### Fortnum & Mason sees strongest sales growth

Figure 19: Major retailers' annual sales growth versus average segment growth, 2016

#### Leading retailers by sales

Figure 20: Leading department stores: net revenues, 2012-16

#### Store numbers

Figure 21: Leading department stores: outlet numbers, 2012-16

#### Sales per store

Figure 22: Leading department stores: annual sales per outlet, 2012-16

#### Total sales area

Figure 23: Leading department stores: total sales area, 2012-16

#### Sales densities

Figure 24: Leading department stores: annual sales per sq m, 2012-16

#### Operating profits and margins

Figure 25: Leading department stores: operating profits, 2012-16
Figure 26: Leading department stores: operating margins, 2012-16

#### **Market Shares**

#### John Lewis grows share

Figure 27: Top department stores' market shares, 2015 and 2016

## Debenhams loses share

# M&S to fall behind John Lewis

Figure 28: Leading department stores' market shares, 2012-16

# **Online**

Figure 29: Leading department stores, estimated online sales, 2013-16

#### John Lewis leads online

Figure 30: Online share of leading department store sales as a % of total sales, 2013-16

# Online sales grow to £3.3 billion

Figure 31: Department store online sales, 2013-16

BUY THIS REPORT NOW

VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094 Americas +1 (312) 943 5250 | China +86 (21) 6032 7300



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### Click-and-collect

#### **Space Allocation Summary**

#### Space allocation summary

Figure 32: Department stores: summary of estimated in-store space allocation, June 2017

#### Detailed space allocation estimates

House of Fraser redefining itself as a 'premium' department store

Debenhams focusing on making the shopping experience sociable and fun

Selfridges' £300 million Oxford Street revamp

Fenwick's new concepts and store attractions to encourage customers to visit

John Lewis blurring shopping and leisure to create destination shopping

M&S repurposing store space to meet changing customer needs

Figure 33: Department stores: detailed space allocation estimates, June 2017

#### **Retail Product Mix**

#### Sales

Figure 34: Leading department stores, estimated sales mix, 2016

#### Sales density

Figure 35: Leading department stores, estimated sales density by broad product category, 2016 (est)

#### **Advertising and Marketing Activity**

#### Ad spend down 5.6% in 2016 to £120 million

Figure 36: Recorded above-the-line, online display and direct mail total advertising expenditure by selected leading UK department stores, 2013-16

#### Leading department stores advertising spend

Figure 37: Recorded above-the-line, online display and direct mail total advertising expenditure by selected leading UK department stores, 2013-16

## TV and press the most favoured media type

Figure 38: Recorded above-the-line, online display and direct mail total advertising expenditure by selected leading UK department stores, by media type, 2016

#### Nielsen Ad Intel coverage

#### **Brand Research**

#### What you need to know

#### Brand map

Figure 39: Attitudes towards and usage of selected brands, December 2016-June 2017

#### Key brand metrics

Figure 40: Key metrics for selected brands, December 2016-June 2017

#### Brand attitudes: Debenhams and House of Fraser score highly on online perceptions

Figure 41: Attitudes, by brand, December 2016-June 2017

## Brand personality: John Lewis enjoys most positive brand personality perceptions

Figure 42: Brand personality - Macro image, December 2016-June 2017

#### John Lewis clearly differentiated from rivals

Figure 43: Brand personality – Micro image, December 2016-June 2017

## Brand analysis



VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094 Americas +1 (312) 943 5250 | China +86 (21) 6032 7300



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### John Lewis sets the benchmark others aspire to

Figure 44: User profile of John Lewis, December 2017

#### Debenhams scores well online but brand needs refresh

Figure 45: User profile of Debenhams, June 2017

# Selfridges has low usage but strong brand personality

Figure 46: User profile of Selfridges, June 2017

#### Harrods needs to improve online presence

Figure 47: User profile of Harrods, June 2017

#### House of Fraser strong online but brand needs a refresh

Figure 48: User profile of House of Fraser, June 2017

#### The Consumer - What You Need to Know

Debenhams falls out of favour with young women

Store experience key reason for shopping

Only Gen X shop there for fashion

Millennials want more food and drink venues

Women want more updated fashion

High demand for own brands from Millennial women

Mid-market department stores stand out for customer service

Department stores competing with online-only retailers for value and convenience

## Where They Shop

## Debenhams falls out of favour with young women

Figure 49: Department stores purchased from in the last six months, in-store and online, May 2017

# John Lewis leads online

Figure 50: Department stores purchased from in the last six months, whether in-store or online, May 2017

#### M&S sees big drop in women aged 45-64

Figure 51: Department stores purchased from in the last six months, whether in-store or online, February 2016 and May 2017

Figure 52: Department stores where consumers have browsed in the last six months, either in-store or online, May 2017

#### Repertoire

Figure 53: Repertoire of department stores purchased from in the last six months, in-store and online, May 2017

#### **Reasons for Shopping at Department Stores**

#### Store experience key reason for shopping

Figure 54: Reasons for shopping at department stores over other types of retailers, May 2017

Only Gen X shop there for fashion

Wide selection of products is the main differentiator

## **Interest in Additional Services**

# Millennials want more food and drink venues

Figure 55: Interest in additional services offered by department stores, May 2017

Men want furniture and technology fitting service

BUY THIS REPORT NOW VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094 Americas +1 (312) 943 5250 | China +86 (21) 6032 7300



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Female under-45s keen on beauty services

#### **Interest in Innovations**

Women want more updated fashion

Figure 56: Interest in innovations when shopping at department stores, May 2017

High demand for own brands from Millennial women

Male under-45s interested in buying direct from social media

#### **Attributes of Different Types of Retailers**

Mid-market department stores stand out for customer service

Figure 57: Correspondence analysis, May 2017

Mid-market department stores linked to boring designs

Department stores competing with online-only retailers for value and convenience

Figure 58: Attributes associated with different types of retailers, May 2017

Methodology

#### **Debenhams**

What we think

A need to grow the online side of the business

Creating more of an experiential destination

Capitalising on 'social shopping'

Positioning mobile as the engine of growth

Becoming more efficient

Back to basics

Reducing reliance on clothing

Brexit impact still to be felt

Where now?

Company background

Company performance

Figure 59: Debenhams: group financial performance, 2011/12-2015/16

Figure 60: Debenhams: outlet data, 2011/12-2015/16

Retail offering

#### **Fenwick Ltd**

What we think

New boss signals a new era in the family-owned retailer's 135-year history

Struggling against online competition

New concepts and attractions to encourage store visits

Data-capturing campaign to deliver a more personalised experience

Company background

Company performance

Figure 61: Fenwick Ltd: group financial performance, 2011/12-2015/16

BUY THIS
REPORT NOW

VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094

Americas +1 (312) 943 5250 | China +86 (21) 6032 7300



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Figure 62: Fenwick Ltd: outlet data, 2011/12-2015/16

Retail offering

## **Harrods Ltd**

What we think

Influential MD reverses decision to step down

Tapping into desire for advice

Scope for improving online offer

A Brexit boost?

Rates hike to hit?

Company background

Company performance

Figure 63: Harrods Ltd: group financial performance, 2011/12-2015/16

Figure 64: Harrods Ltd: Outlet data, 2011/12-2015/16

Retail offering

## **Harvey Nichols UK**

What we think

Gross profit margins and operating profits fall

Looking ahead

Company background

Company performance

Figure 65: Harvey Nichols UK: group financial performance, 2011/12-2015/16

Figure 66: Harvey Nichols UK: outlet data, 2011/12-2015/16

Retail offering

#### **House of Fraser Plc**

What we think

Online growth is encouraging

Store performance more of a concern

Plans to make stores more experiential

Beauty identified as growth prospect

Brand overhaul

Company background

Company performance

Figure 67: House of Fraser Plc: group financial performance, 2012/13-2016/17

Figure 68: House of Fraser Plc: GTV and sales by region, 2015/16-2016/17

Figure 69: House of Fraser Plc: outlet data, 2012/13-2016/17

Retail offering

**John Lewis** 

What we think

BUY THIS REPORT NOW VISIT: store.mintel.com

**CALL:** EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094 Americas +1 (312) 943 5250 | China +86 (21) 6032 7300

APAC +61 (0) 2 8284 8100

**EMAIL:** reports@mintel.com



Report Price: £1995.00 | \$2583.33 | €2370.86

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

A considered strategy which sees investment focus shift back towards existing estate

Still opening new stores...for now

Growing own brand and exclusives

Modest international expansion with a focus on e-commerce

Company background

Company performance

Figure 70: John Lewis (department store): group financial performance, 2012/13-2016/17

Investing in its stores

Figure 71: John Lewis (department store): outlet data, 2012/13-2016/17

Retail offering

#### Marks & Spencer

What we think

Tangible signs of improvements in clothing after price and product repositioning

Stepping up the pace of its fashion collections with 'See Now Buy Now' capsule

In-store customer service

Capitalising on the healthy eating trend

Tailored shopping experience encouraging customers to shop more frequently

Company background

Company performance

Figure 72: Marks & Spencer: group financial performance, 2012/13-2016/17

Figure 73: Marks & Spencer: outlet data, 2012/13-2016/17

Figure 74: Marks & Spencer: Store portfolio, March 2017

Retail offering

#### Selfridges Retail Ltd

What we think

Experiential retailing

Christmas comes early

Looking ahead

Company background

Company performance

Figure 75: Selfridges Retail Ltd: group financial performance, 2011/12-2015/16

Figure 76: Selfridges Retail Ltd: outlet data, 2011/12-2015/16

Retail offering

# **Appendix - Data Sources, Abbreviations and Supporting Information**

Abbreviations

Consumer research methodology

**Appendix - Market Size and Forecast** 

Forecast methodology

BUY THIS REPORT NOW VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094

Americas +1 (312) 943 5250 | China +86 (21) 6032 7300 APAC +61 (0) 2 8284 8100 |

**EMAIL:** reports@mintel.com