

Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.



"In an industry as highly competitive as insurance, price—although important— is not necessarily the only important feature for the customer. Companies that see the most success will be those that can best integrate components of the business that allow them to offer the most attractive combination of price and service."

--Robyn Kaiserman, Financial Services Industry Analyst

# In this report we answer the key questions:

- Which demographics offer the greatest opportunity for the insurance industry?
- How is technology an industry game changer?

The P&C industry is a competitive one, and carriers are vying heavily for new customers, especially young ones. However, the economy is changing, the risk landscape is changing, and the customer base and expectations are changing—and these changes pose challenges that are forcing companies to revamp the business practices that have stood them in good stead for many years.

This report, *Property and Casualty Insurance*, focuses on the challenges, both internal and external, that P&C companies are tackling as they begin to recover from a difficult 2011 and face a future that will be very different from the past. The companies that can navigate around the challenges to take advantage of the opportunities are the ones who will fare the best in this highly—and increasingly—competitive industry.

The P&C industry is adjusting to the many changes in the competitive landscape that are pushing them toward transforming many of the ways they do business. This report looks at the following:

- What is happening in the P&C market in response to economic developments?
- What is the P&C industry doing to attract younger customers?
- Where are the new business opportunities in this industry?

# BUY THIS REPORT NOW

VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533

> Brazil 0800 095 9094

Americas +1 (312) 943 5250

арас +61 (0) 2 8284 8100

EMAIL: oxygen@mintel.com

DID YOU KNOW?

This report is part of a series of reports, produced to provide you with a more holistic view of this market



Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

# Table of Contents

Scope and Themes

What you need to know

Data sources

Consumer survey data

Comperemedia

Abbreviations and terms

Abbreviations

Terms

Companies mentioned in this report

# Executive Summary

Key points

# Premiums continue to increase

Figure 1: U.S. property & casualty premiums, 2002-11

#### New car sales are rising

Figure 2: U.S. car/light truck sales (millions), 2000-12

# Housing market is getting stronger

Figure 3: Houses sold (Seasonally adjusted annual rate), December 2005-December 2012

Figure 4: Median new home sales prices, U.S., not seasonally adjusted, November 2011-November 2012

# The industry is beginning to recover

Figure 5: Financial results for U.S. property and casualty insurers, 2008-first half of 2012

#### Most sales made through direct writers

Figure 6: Percentage of net written premiums, by type of agent, 2011

# The internet is a popular way to comparison shop, but...

Figure 7: Channel used for obtaining quotes, 2009, 2012

# Most people prefer to purchase through agents

Figure 8: Preference for purchasing online or through agent, by age, October 2012

# Usage-based insurance is poised to explode

# Severe weather and natural disasters continue to be a challenge

# Top 10 auto mailers make up most of spending

Figure 9: Percentage of direct mail spend, top 10 auto acquisition mailers, Q3 2012

# Top 10 homeowners mailers led by State Farm

Figure 10: Top 10 homeowners acquisition spending, Q3 2012

# Issues in the Market

### Which demographics offer the greatest opportunity for the insurance industry?

# How is technology an industry game changer?

Insights and Opportunities

# BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

# Key points

## Renters insurance offers growth

Figure 11: Homeownership rates, by age, 2005-10

Big data can help insurers gain competitive advantage

Use of technology is key

Usage-based insurance is poised to explode

Improvement in claims processing will yield benefits

# Mobile capabilities

## Speak to Hispanics

Figure 12: Percentage change in population, Hispanics/White non-Hispanics, 2010-15

### Trend Applications

Trend: Cam Cam Industry Application Trend: Click and Connect Industry Application 2015 Trend: Access Anything, Anywhere

Industry Application

# Market Size

## Key points

# The industry is beginning to recover

Figure 13: Financial results for U.S. property and casualty insurers, 2008-first half of 2012

# Premiums continue to increase

Figure 14: U.S. property & casualty premiums, 2002-11

#### Auto premiums headed upward

Figure 15: Premiums written for auto insurance, 2003-11

## Homeowners insurance is rising steadily

Figure 16: Premiums written for homeowners insurance, 2003-11

# Competitive Context & SWOT Analysis

### Key points

Leading company strengths, weaknesses, opportunities, and threats

Allstate

State Farm

GEICO

USAA

# Segment Performance

#### Key points

Average expenditure for auto insurance starting to turn upward

Figure 17: Average annual auto insurance expenditures in U.S. (2010 dollars), 2001-10

# BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Figure 18: Average annual expenditures for auto insurance, by state, 2008, 2010

## Average premium for homeowners insurance is rising

Figure 19: Average annual premiums for homeowners insurance, 2002-10

Figure 20: Average annual premiums for homeowners insurance, by state, 2008, 2010

# Average premiums for renters insurance are headed back up

Figure 21: Average annual premiums for renters insurance, 2002-10

# Market Drivers

# Key points

### The economy is continuing to improve

Figure 22: U.S. GDP Q1 2010-Q3 2012

## Lower unemployment leads to more new households

Figure 23: Unemployment rate, January 2011-December 2012

# The population continues to grow and age

Figure 24: percent change in U.S. population, by age, 2013-18

Figure 25: U.S. population, by age, 2013-18

# New car sales are rising

Figure 26: U.S. car/light truck sales (millions), 2000-12

### Housing market awakens

Figure 27: New housing starts, by U.S. region, 2008-10

Figure 28: Houses sold (Seasonally adjusted annual rate), December 2005, December 2012

Figure 29: Existing home sales, seasonally adjusted annual rate, 1998-2012 (through November)

Figure 30: Median new home sales prices, U.S., not seasonally adjusted, November 2011-November 2012

Figure 31: Median existing home sales prices, U.S., not seasonally adjusted, November 2011-November 2012

Figure 32: Median existing home sales prices, by region, not seasonally adjusted, November 2011-November 2012

# Severe weather and natural disasters continue to be a challenge

Figure 33: Natural disaster losses in the U.S., 2012

# Investment growth projected to be modest

# Regulatory concerns

# Leading Companies

# Key points

# State Farm is the leader

Figure 34: Top writers of property/casualty insurance by direct written premium (DWP), 2009-11

# State Farm leading in auto as well

Figure 35: U.S. private passenger auto insurance top writers, by direct written premium (DWP), 2009-11

Figure 36: Homeowners insurance top writers, by direct written premium (DWP), 2009-11

# Innovations and Innovators

Key points

Sprint offers expanded telematics capability

# BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

GEICO releases a new iPad app

Progressive expands "Snapshot" to non-customers

State Farm forms a partnership with Ford to encourage UBI usage

# Marketing Channels

# Key points

#### Most sales are made through direct writers

Figure 37: Percentage of net written premiums brought in, by type of agent

# Most sales are made through an agent

Figure 38: Channel used for purchase of auto insurance, October 2012

Figure 39: Preference for purchasing through agent vs. online, by age, October 2012

## The internet is a popular way to comparison shop

Figure 40: Channel used for obtaining quotes, April 2012

Figure 41: Resources used for obtaining quotes online, April 2012

Figure 42: Likelihood of purchasing insurance online, June 2012

# Millennials and Gen X account for most internet sales

Figure 43: Percentage purchased auto insurance online, by generation, October 2012

# Marketing Strategies

# Key points

#### Price no longer as important a differentiating factor

# Industry ad spend is up

# Total personal line mail volume down in 2012

Figure 44: Overall personal lines mail activity, Q4 2010-Q3 2012

## GEICO is biggest P&C mailer

Figure 45: Estimated mail volumes of top four P&C mailers, Q3 2011-Q3 2012

### Top 10 auto mailers make up 90% of spend

Figure 46: Percentage of total direct mail spend, top 10 auto acquisition mailers, Q3 2012

# Top 10 homeowners mailers led by State Farm

Figure 47: Top 10 homeowners insurance acquisition spending, Q3 2012

# Direct Mail

Figure 48: USAA direct mail ad, December 2012

Figure 49: Farmers direct mail ad, 2013

Figure 50: Allstate direct mail ad, December 2012

#### Hispanic marketing

Figure 51: State Farm bilingual direct mail ad, April 2012

Figure 52: Farmers direct mail ad, September 2012

#### Print

Figure 53: The Hartford print ad, December 2012

Figure 54: Progressive print ad, September 2012

Figure 55: Liberty Mutual print ad, May 2012

# BUY THIS REPORT NOW



Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

### Email

Figure 56: Progressive email ad, November 2012

Figure 57: American family email ad, August 2012

# Online

Figure 58: Farmers online ad, December 2012

Figure 59: Travelers online ad, May-July 2012

Figure 60: Nationwide online ad, July-December 2012

#### Television

# Social Media—Property and Casualty Insurance

# Key points

#### Key social media metrics

Figure 61: Key brand metrics, property and casualty insurance, January 2013

# Market overview

#### Brand usage and awareness

Figure 62: Usage and awareness of selected property and casualty insurance brands, November 2012

#### Interaction with brands

Figure 63: Interaction with selected property and casualty brands, November 2012

# Online conversations

Figure 64: Selected twitter mentions surrounding GEICO brand, January 6, 2013

Figure 65: Percentage of consumer conversation by selected property and casualty insurance brands, Dec. 15, 2012-Jan. 14, 2013

Figure 66: Online mentions, selected property and casualty insurance brands, percentage of total daily mentions, by day, December 15, 2012-January 14, 2013

#### Where are people talking about property and casualty insurance brands?

Figure 67: Mentions by page type, selected property and casualty insurance brands, Dec. 15, 2012-Jan. 14, 2013

#### What are people talking about?

Figure 68: Mentions by type of conversation, selected property and casualty insurance brands, Dec. 15, 2012- Jan. 14, 2013

Figure 69: Major areas of discussion surrounding property and casualty insurance brands, percentage of daily mentions, by day, Dec.

15, 2012-Jan. 14, 2013 Figure 70: Major areas of discussion surrounding property and casualty insurance brands, by page type, Dec. 15, 2012-Jan. 14, 2013

# Brand analysis

# State Farm

Figure 71: State Farm key social media metrics, January 2013

# Key online campaigns

# What we think

# GEICO

Figure 72: GEICO key social media metrics, January 2013

### Key online campaigns

#### What we think

Allstate

instate

Figure 73: Allstate key social media metrics, January 2013

# Key online campaigns

BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

wn	at we think
Pro	gressive
	Figure 74: Progressive key social media metrics, January 2013
Key	y online campaigns
Wh	at we think
Far	mers
	Figure 75: Farmers key social media metrics, January 2013
Key	y online campaigns
Wh	at we think
Libe	erty Mutual
	Figure 76: Liberty Mutual key social media metrics, January 2013
Key	y online campaigns
Wh	at we think
Nat	ionwide
	Figure 77: Nationwide key social media metrics, January 2013
Key	y online campaigns
Wh	at we think
e C	onsumer—Experience with Insurance
Key	/ points
Ow	nership of insurance
	Figure 78: Experience with insurance, by age, October 2012
	Figure 79: Experience with insurance, by household income, October 2012
	Figure 80: Experience with insurance, by race/Hispanic origin, October 2012
sur	ance Carrier—Market Share
	/ points

Figure 82: Insurance provider for auto/homeowners/renters, any usage, by race/Hispanic origin, October 2012

Figure 83: Insurance provider for auto/homeowners/renters, any usage, by generation, October 2012

Figure 84: Insurance provider for auto insurance, by generation, October 2012

Figure 85: Insurance provider for homeowners/renters, by generation, October 2012

How Auto Insurance is Purchased

## Key points

Figure 86: Channels used for auto insurance purchase, by gender, October 2012

Figure 87: Channels used for auto insurance purchase, by gender and age, October 2012

Figure 88: Channels used for auto insurance purchase, by race/Hispanic origin, October 2012

### Reasons for Switching Insurance Companies

# Key points

Figure 89: Reason for switching auto insurance providers, by generation, October 2012

# BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

# Attitudes about Insurance Companies and Agents

## Key points

Figure 90: Attitudes about insurance companies and insurance agents, by gender, October 2012

Figure 91: Attitudes about insurance companies and insurance agents, by age, October 2012

Figure 92: Attitudes about insurance companies and insurance agents, by gender and age, October 2012

Figure 93: Attitudes about insurance companies and insurance agents, by household income, October 2012

Figure 94: Attitudes about insurance companies and insurance agents, by race/Hispanic origin, October 2012

Figure 95: Attitudes about insurance companies and insurance agents, by experience with insurance, October 2012

# Shopping Behavior and Satisfaction

# Key points

#### Auto/homeowners/other P&C Insurance—shopping preferences

Figure 96: Insurance shopping preferences, any usage, by gender and age, October 2012

Figure 97: Insurance shopping preferences, any usage, by income, October 2012

### Auto Insurance-shopping behavior and satisfaction

Figure 98: Satisfaction with auto insurance provider and shopping behavior, by gender and age, October 2012

Figure 99: Satisfaction with auto insurance and shopping behavior, by income, October 2012

### Homeowners/renters insurance

Figure 100: Satisfaction with homeowners/renters insurance and shopping behavior, by gender and age, October 2012

Figure 101: Satisfaction with homeowners/renters insurance and shopping behavior, by income, October 2012

# Shopping preferences and satisfaction by brand

Figure 102: Shopping/satisfaction by top brands, any usage, October 2012

Figure 103: Shopping/satisfaction by top brands, auto insurance providers, October 2012

Figure 104: Shopping/satisfaction by top brands, homeowners/renters insurance providers, October 2012

# **Cluster Analysis**

Frugal Skeptics
Demographics
Characteristics
Opportunity
Satisfied Loyalists
Demographics
Characteristics
Opportunity
Service Switchers
Demographics
Characteristics
Opportunity
Quality Seekers
Characteristics

# BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Onearturitu	
Opportunity Figure 105	: Target clusters, October 2012
	Experience with insurance, by target clusters, October 2012
Figure 107	Insurance carrier for auto/homeowners/renters, any usage, by target clusters, October 2012
Figure 108	Insurance carrier for auto/homeowners/renters, any usage, by target clusters, October 2012
Figure 109	Insurance carrier for auto/homeowners/renters, any usage, by target clusters, October 2012
Figure 110	: Channels used to purchase auto insurance, by target clusters, October 2012
Figure 111	: Attitudes about insurance companies and insurance agents, by target clusters, October 2012
Figure 112	: Insurance shopping behavior and satisfaction, by target clusters, October 2012
Figure 113	: Target clusters, by demographic, October 2012
Methodology Figure 114	: Key Drivers of switching behavior for auto insurance, January 2013
Appendix: Brar	nd Usage and Awareness
Figure 115	All brands usage and awareness, November 2012
Figure 116	Farmers Insurance, usage and awareness, by demographics, November 2012
Figure 117	State farm usage and awareness, by demographics, November 2012
Figure 118	Allstate usage and awareness, by demographics, November 2012
Figure 119	Progressive usage and awareness, by demographics, November 2012
Figure 120	: GEICO usage and awareness, by demographics, November 2012
Figure 121	Nationwide usage and awareness, by demographics, November 2012
Figure 122	: Liberty mutual usage and awareness, by demographics, November 2012
Appendix: Soci	al Media and Property and Casualty Insurance
Figure 123	Activities conducted on social media, November 2012
Figure 124	Farmers—Activities conducted on social media, by demographics, November 2012
Figure 125	Farmers—Activities conducted on social media, by demographics, November 2012
Figure 126	: State farm — Activities conducted on social media, by demographics, November 2012
Figure 127	State farm—Activities conducted on social media, by demographics, November 2012
Figure 128	Allstate—Activities conducted on social media, by demographics, November 2012
Figure 129	Allstate—Activities conducted on social media, by demographics, November 2012
Figure 130	Progressive—Activities conducted on social media, by demographics, November 2012
Figure 131	Progressive—Activities conducted on social media, by demographics, November 2012
Figure 132	: GEICO—Activities conducted on social media, by demographics, November 2012
Figure 133	: GEICO—Activities conducted on social media, by demographics, November 2012
Figure 134	Nationwide—Activities conducted on social media, by demographics, November 2012
Figure 135	Nationwide—Activities conducted on social media, by demographics, November 2012
Figure 136	: Liberty Mutual—Activities conducted on social media, by demographics, November 2012
Figure 137	: Liberty Mutual—Activities conducted on social media, by demographics, November 2012
Figure 138	Percentage of consumer conversation by selected property and casualty insurance brands, Dec. 15, 2012-Jan. 14, 2013
Figure 139 2012-Jan.	: Online mentions, selected property and casualty insurance brands, percentage of total daily mentions, by day, Dec. 15, 14, 2013

# BUY THIS REPORT NOW



# Report Price: £2466.89 | \$3995.00 | €3133.71

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Figure 140: Mentions by page type, selected property and casualty insurance brands, Dec. 15, 2012-Jan. 14, 2013

Figure 141: Mentions by type of conversation, selected property and casualty insurance brands, Dec.15, 2012- Jan. 14, 2013

Figure 142: Major areas of discussion surrounding property and casualty insurance brands, percentage of daily mentions, by day, Dec. 15, 2012-Jan. 14, 2013 Figure 143: Major areas of discussion surrounding property and casualty insurance brands, by page type, Dec. 15, 2012-Jan. 14, 2013

## Appendix: Trade Associations

American Insurance Association (AIA) American Risk and Insurance Association (ARIA) Chartered Property Casualty Underwriter Society (CPCUS) Independent Insurance Agents & Brokers of America Inc. (IIABA) Insurance Information Institute (III) National Association of Mutual Insurance Companies (NAMIC) Property Casualty Insurers Association of America (PCI)

# BUY THIS REPORT NOW