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### This report looks at the following areas:

- The impact of COVID-19 on the luxury goods market
- The total value of the luxury goods market, the value by products and by regions
- Where consumers buy luxury goods from and what channels they use
- Changes in luxury goods shopping behaviours and priorities as a result of the pandemic
- Interest in future luxury shopping behaviours and innovations.

There was a 13% decline in the value of the global luxury goods market in 2020 but China's luxury market remained resilient with Asia-Pacific accounting for nearly half (46%) of global luxury goods sales in 2020, up more than five percentage points on 2019.

We anticipate a strong rebound in 2021 as pent-up demand is released following the easing of COVID-19 restrictions and as consumers spend the savings they have built up during the pandemic.

The Asia-Pacific region has been further boosted by residents buying luxury goods at home rather than abroad and as Chinese consumer interest in local domestic designer brands grows, but this could present a threat to global luxury brands that have expanded in the region.

Environmental concerns have risen up the agenda over the last year and there is growing interest among consumers in shopping in a more sustainable way by buying second-hand, restoring old items and buying sustainably-produced items. Luxury retailers and brands need to ensure that they respond to this and there are opportunities to target more environmentally-conscious younger consumers by promoting their sustainability efforts.



"Attracting Gen Z and Young Millennial shoppers is the key to sustaining a luxury brand. Luxury retailers and brands must continue innovating and connecting to a digitally-minded younger audience. Offering items at entry-level price points can encourage brand loyalty that will last until these younger adults reach their full earning potential."

# Tamara Sender Ceron, Senior Fashion Analyst

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- Working hard in the physical space to woo back shoppers
- Augmented reality experiences to keep brand ahead in the digital space
- Made-to-order service
- Targeting aspiring luxury sportswear shoppers
- New eco-friendlier fabric dyeing processing
- A new affordable and sustainable method to owning luxury fashion
- Company background
- Company performance

Figure 119: Ralph Lauren Corporation: group financial

performance, 2016/17-2020/21

Figure 120: Ralph Lauren Corporation: global directly-operated stores and concessions, 2016/17-2020/21

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#### **RICHEMONT**

- What we think
- New fashion-forward strategy as competition intensifies in 'hard' luxury
- Virtual boutiques and enhanced mobile shopping experiences

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### New Chinese marketplace venture with Alibaba and Farfetch

- 'Digital passports' to boost traceability of garments
- Company background
- Company performance

Figure 121: Richemont: group financial performance, 2016/17-2020/21

Figure 122: Richemont: revenues by region, 2016/17-2020/21 Figure 123: Richemont: revenues by product, 2016/17-2020/21 Figure 124: Richemont: revenues by maison, 2016/17-2020/21

E-commerce

#### **SHISEIDO**

- What we think
- Shiseido sells mass-market personal care brands in \$1.5 billion deal
- Shiseido opens virtual-technology led store in Ginza
- · Shiseido to focus on holistic beauty
- · Shiseido launches sustainable options
- Company background
- Company performance

Figure 125: Shiseido: group financial performance, 2016-20 Figure 126: Shiseido: group sales performance, by region, 2016-20

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#### **SWATCH GROUP**

- What we think
- Premium priced timepieces leading the recovery in Swiss watch exports
- New immersive travel retail shopping experience
- Stepping up direct-to-consumer sales with one-click social commerce
- Boosting brand awareness through celebrity partnerships
- Company background
- Company performance

Figure 127: Swatch Group: financial performance by brand, 2016-20

Figure 128: Swatch Group: net sales by region, 2016-20 Figure 129: Swatch Group: watches and jewellery segment financial performance, 2016-20

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#### **TAPESTRY**

- · What we think
- Expanded digital capabilities and services drive ecommerce sales
- Coach makes a big splash with affordable Jennifer Lopez collaboration
- Kate Spade strengthening commitment to responsible sourcing
- Company background
- Company performance

Figure 130: Tapestry Inc.: group financial performance, 2015/16-2019/20

Figure 131: Tapestry Inc.: net sales, by region, 2015/16-2019/20

Figure 132: Tapestry Inc.: product sales breakdown, 205/

26-2019/20

Figure 133: Tapestry Inc.: directly-operated stores, 2015/16-2019/20

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#### **TOD'S GROUP**

- What we think
- A potential takeover target for a bigger group, possibly LVMH
- Reaching out to influencers to broaden appeal among younger generations
- A more enriched and user-friendly digital experience
- Expanded customisation options
- Seasonal pop-up concept to target the wealthy while on holiday
- Company background
- Company performance

Figure 134: Tod's Group: group financial performance, 2016-20

Figure 135: Tod's Group: sales, by region, 2019 and 2020

Figure 136: Tod's Group: sales by product type, 2019 and 2020

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## APPENDIX – DATA SOURCES, ABBREVIATIONS AND SUPPORTING INFORMATION

- Abbreviations
- Consumer research methodology
- Data sources

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