

Report Price: £1750.00 | \$2834.04 | €2223.04

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.



"That three in 10 shoppers would like to have a say in new products being added to own-label ranges, indicates this an a valuable route for own-brands to canvas the opinions of shoppers whilst also helping to build engagement and loyalty."

Emma Clifford, Senior Food and Drink Analyst

## This report looks at the following areas:

- · Inviting shoppers to influence NPD can help to elicit trust and build quality perceptions
- · Scope to harness interest in how own-label products are made
- Supporting small producers can enhance the appeal of own-label products

#### Products covered in this report

Manufacturer brands: products which are available in grocery stores and can be brand leaders or secondary brands. Examples include Heinz, Kellogg's and Mars.

Private label: brands which are controlled and managed by retailers, carrying either the retailer's name or an exclusively created name. This group includes tertiary/venture brands which are exclusively made for a retailer such as Tesco's Parioli brand.

Own-label: products which carry the retailer's name, with sub-brands segmented according to considerations such as health and price. Examples include Waitrose's LOVE life range and Asda Chosen by You.

Premium own-label: products positioned towards the higher end of the price spectrum and looking to compete with brands in terms of quality. Examples include The Co-operative's Truly Irresistible, Sainsbury's Taste the Difference and Morrisons' M Signature ranges.

Standard own-label: products positioned as retailers' core range with a mid-tier price (typically undercutting brands by around 20%), generally covering the majority of product markets. Examples include Sainbury's and Tesco.

Value/economy own-label: products positioned at the lower end of the price spectrum, serving as the opening price point in each category. Examples include Tesco Everyday Value and Waitrose essentials.

This report focuses on private label food and non-alcoholic drink.

# BUY THIS REPORT NOW

VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533

> Brazil 0800 095 9094

Americas +1 (312) 943 5250

+86 (21) 6032 7300

APAC +61 (0) 2 8284 8100

EMAIL: reports@mintel.com

DID YOU KNOW?

This report is part of a series of reports, produced to provide you with a more holistic view of this market



Report Price: £1750.00 | \$2834.04 | €2223.04

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### **Table of Contents**

#### Overview

What you need to know

Products covered in this report

#### **Executive Summary**

#### The market

Figure 1: Retail value sales and forecast of private label food and drink, UK, 2010-20

### Market factors

#### Price wars fuel food price deflation

Figure 2: Retail Price Index of all food, January 2010-September 2015

Private label becomes a more important differentiator

Consumers find themselves in a better financial situation

Companies, brands and innovation

Branded products increase share of NPD in 2014

Tesco and Asda reviews their entire product ranges

The consumer

### Most people shop across brands and own-label

 $Figure \ 3: \ Purchasing \ of \ own-label \ and \ branded \ food \ and \ non-alcoholic \ drinks, \ September \ 2015$ 

#### Premium own-label needs to innovate and prove its value

Figure 4: Attitudes towards premium own-label food and non-alcoholic drinks, September 2015

### Majority compare own-label and brand prices

Figure 5: Behaviour relating to purchasing of own-label and branded food and non-alcoholic drink, September 2015

#### A poor own-label offer is a put-off

## A third would not spend extra on their grocery shop

Figure 6: What food and non-alcoholic drink shoppers would spend extra money on, September 2015

#### Everyday low pricing appeals

Figure 7: Attitudes towards own-label and branded products, September 2015

## Independent awards help to build perceptions of quality

Figure 8: Attitudes towards retailer exclusive brands, September 2015

#### What we think

## Issues and Insights

Inviting shoppers to influence NPD can help to elicit trust and build quality perceptions

The facts

The implications

Scope to harness interest in how own-label products are made

The facts

The implications



VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094

APAC +61 (0) 2 8284 8100



Report Price: £1750.00 | \$2834.04 | €2223.04

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Supporting small producers can enhance the appeal of own-label products

The facts

The implications

#### The Market - What You Need To Know

The private label food market is worth £47.9 billion

Falling prices saw private label sales slip into decline in 2015

Private label outperforms brands thanks to booming sales at discounters

Rising consumer spending should promote trading up within own-label

Non-alcoholic drinks tend to be dominated by private label

Own-label has a near monopoly in fresh fruit and veg, meat and fish

Confectionery is the domain of brands

#### Market Size and Forecast

Figure 9: Retail value sales of private label food and non-alcoholic drink, at current and constant prices, 2010-20

#### The future

Figure 10: Retail value sales and forecast of private label food and drink, UK, 2010-20

#### Market Segmentation

### Milk continues to be dominated by private label

Figure 11: Share of private label in retail\* sales of non-alcoholic drinks, by category, 2014 and 2015

Own-label has a minor presence in CSDs and sports/energy drinks

Own-label continues to lose out in tea and coffee

Own-label has a near monopoly in fresh fruit and veg, meat and fish

Brands play a small role in ready meals

Figure 12: Share of private label in retail\* sales of food, by category, 2014 and 2015

Confectionery is the domain of brands

#### Market Drivers

Discounters continue to steal share, providing a boost to private label

Grocery retailers compete fiercely

Consumers find themselves in a better financial situation

Figure 13: Consumers' financial wellbeing index, February 2009-April 2015

#### Price wars fuel food price deflation

Figure 14: Retail Price Index of all food, January 2010-September 2015

#### Key Players - What You Need to Know

Branded products increase share of NPD in 2014

The branded to private label ratio varies widely between categories

Tesco and Asda review their entire product ranges

M&S launches a 'Tastes of the British Isles' range

Lidl launches major price comparison campaign against brands

Tesco introduces Brand Guarantee



VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094

APAC +61 (0) 2 8284 8100 | EMAIL: reports@mintel.com



Report Price: £1750.00 | \$2834.04 | €2223.04

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### Frozen food is put in the limelight

#### Launch Activity and Innovation

#### Branded products increase share of NPD in 2014

Figure 15: New product launches in the UK food and non-alcoholic beverages markets, branded vs private label, 2011-15

#### The branded to private label ratio varies widely between categories

Figure 16: Share of private label in new product launches of food and non-alcoholic drink products in the UK, by product category,

Figure 17: Percentage point change in the share of private label in new food and non-alcoholic drinks launches, by product category, 2013-14

#### M&S launches a 'Tastes of the British Isles' range

Ethnic Cuisines is also a strong focus for M&S

Asda launches Good & Balanced and Good & Counted ranges

Private label offers up ethical solutions

'Project Reset': Tesco reviews its entire product range

Asda also unveiled a new strategy

Aldi seeks to offer organic at an affordable price

#### Brand Communication and Promotion

Lidl launches major price comparison campaign against brands

Tesco introduces Brand Guarantee

Marks and Spencer introduces Sparks 'members' club'

Sainsbury's pushes its private label ingredients

Iceland launches a Power of Frozen campaign

Waitrose allows shoppers to choose their own discounted products

Asda brings back the 'pocket tap'

Aldi sponsors Team GB ahead of Rio 2016 Olympics

Grocers take very different approaches in their Christmas 2015 advertising

### The Consumer - What You Need To Know

Over-55s are top buyers of premium own-label products

High levels of mix and matching across brands and own-label

Premium own-label has to innovate and prove its value

Giving the shoppers a say can drive engagement

A poor own-label offer is a put-off

A third would not spend extra on their grocery shop

Everyday low pricing appeals

Shoppers are keen to support small producers

Independent awards help to build perceptions of quality

### Purchasing of Own-label and Brands

Over-55s are top buyers of premium own-label products

Majority buy both value and premium own-label

Figure 18: Types of own-label and branded products bought, September 2015



VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094

Americas +1 (312) 943 5250 | China +86 (21) 6032 7300

APAC +61 (0) 2 8284 8100 | EMAIL: reports@mintel.com



Report Price: £1750.00 | \$2834.04 | €2223.04

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

#### Attitudes towards Premium Own-label

One in two happy to receive premium own-label as a gift

Premium own-label has to innovate...

...and prove its value

Figure 19: Attitudes towards premium own-label food and non-alcoholic drinks, September 2015

#### Shopping Behaviour

#### Majority compare own-label and brand prices

Figure 20: Behaviour relating to purchasing of own-label and branded food and non-alcoholic drink, September 2015

Half of shoppers compare ingredients

A poor own-label offer is a put-off

Giving the shoppers a say can drive engagement

#### What Shoppers Would Spend Extra Money On

### Two thirds of people would spend extra on their grocery shop

Figure 21: What food and non-alcoholic drink shoppers would spend extra money on, September 2015

One in three would trade up to more expensive foods

Brands and premium own-label see limited appeal

One in four would spend extra at specialist stores

### Attitudes towards Own-label and Branded Products

Everyday low pricing appeals

## Own-label is seen as savvy shopping

Figure 22: Attitudes towards own-label and branded products, September 2015

Transparency can win over own-label shoppers

Shoppers are keen to support small producers

## Qualities Associated with Own-label, Private Label Brands and Brands

## Methodology

Correspondence analysis

## Dairy Milk excels on quality perception

Figure 23: Correspondence analysis - Private label and branded chocolate products, September 2015

Figure 24: Private label and branded chocolate products, September 2015

Dairy Milk also scores the highest on indulgence and fun

Moser Roth seen to be as special as Cadbury's Dairy Milk

Many people are unsure about Lidl's Fin Carre

## Attitudes towards Retailer Exclusive Brands

### Shoppers want the best of both

Figure 25: Attitudes towards retailer exclusive brands, September 2015

Tertiary brands more acceptable as gifts than premium own-label

Independent awards help to build perceptions of quality



VISIT: store.mintel.com

CALL: EMEA +44 (0) 20 7606 4533 | Brazil 0800 095 9094

APAC +61 (0) 2 8284 8100



Report Price: £1750.00 | \$2834.04 | €2223.04

The above prices are correct at the time of publication, but are subject to change due to currency fluctuations.

Appendix – Data Sources, Abbreviations and Supporting Information

Abbreviations

Consumer research methodology

Fan chart forecast

Appendix - Market Size and Forecast

Figure 26: Best- and worst-case forecasts for private label food and non-alcoholic drink, by value, 2014-19

VISIT: store.mintel.com

Americas +1 (312) 943 5250 | China +86 (21) 6032 7300

APAC +61 (0) 2 8284 8100 | EMAIL: reports@mintel.com