

Scope and Themes



"After being challenged by the recession, the mass affluent market is staging somewhat of a comeback and has become an increasingly attractive market for banks and other types of financial institutions. The question is whether these institutions can find the hooks most relevant to this group and grow their business in this newly—and now highly—soughtafter segment."

– Robyn Kaiserman, Financial Services Industry Analyst

In this report we answer the key questions:

- How has the recession affected the mass affluent?
- Where is the biggest opportunity to expand into the mass affluent market?
- What do mass affluents want in their financial institution?
- How can the industry reach the mass affluent?

While a year ago the number of mass affluents in the U.S. was shrinking, the group now appears to be experiencing a resurgence. Because the economy is strengthening, people are feeling more optimism, albeit tinged with caution. The Great Recession had an impact as well, as mass affluents are taking steps to better protect themselves, solidify their financial situations, and help get them in better shape to meet the future.

This report, *Marketing Financial Services to the Mass Affluent,* focuses on defining that segment: who they are, what they want, and how they are going about getting there. While the group is comprised of many Baby Boomers, there is a younger generation coming up

BUY THIS REPORT NOW

VISIT: store.mintel.com

CALL: EMEA +44 (0)207 778 7151

Americas +1 (312) 943 5250

APAC +61 (0)2 8284 8100

> Brazil 0800 095 9094

EMAIL: oxygen@mintel.com

DID YOU KNOW?

This report is part of a series of reports, produced to provide you with a more holistic view of this market.



Scope and Themes

BUY THIS

REPORT NOW

behind them who, after the recession they have just experienced, will have more demands, more scepticism, and more knowledge about what they want than any generation before.

There are a number of factors that make marketing to the mass affluent different than marketing to the larger population. This report looks at the following:

- Where are the opportunities to expand financial services offerings into the mass affluent segment?
- What are mass affluents most looking for in a financial institution with which they seek to start a new relationship?
- What messages can financial services institutions use to best attract the attention of mass affluents?
- What are the most important issues for various mass affluent clusters/segments?

VISIT: store.mintel.com



Contents

SCOPE AND THEMES

What you need to know Data sources Consumer survey data Comperemedia Abbreviations and terms Abbreviations Terms Companies mentioned in this report

EXECUTIVE SUMMARY

The market

The consumer

Banks have an opportunity—and a challenge

Figure 1: Satisfaction with primary bank and bank advice, by income, August 2012

Figure 2: Satisfaction with primary bank and bank advice, by net worth (less equity in primary residence), August 2012

Opportunities in mobile banking

Figure 3: Tablet and smartphone ownership, mass affluents by household income, August 2012 Figure 4: Household use of banking and financial services technology, mass affluents, August 2012 Mass affluent attitudes about their household financial situation

Figure 5: Mass affluent attitudes toward household finances, August 2012

Mass affluents embracing the "New Frugality"

Figure 6: Mass affluent attitudes toward household financial situation, August 2012

Educational debt is holding back some younger mass affluents

Figure 7: Attitudes toward educational expenses, by age, August 2012

Retirement savings

Figure 8: Total amount in mass affluent household retirement savings, by age, August 2012 Attitudes about banks and insurance agents

Figure 9: Attitudes toward banks and insurance agents, August 2012

Mass affluent are extremely fee sensitive

Figure 10: Top three factors that influence mass affluents' choice of financial institutions, August 2012 Primary influences in opening an account

Figure 11: Factors influencing choice of financial institution, any agree, by gender and age, August 2012

Online brokers are competing for mass affluents

Figure 12: All respondents that have at least \$5,000 in self-directed account, by income, May 2012 Advice may help with asset allocation needs

BUY THIS REPORT NOW

ISIT: store.mintel.com



Contents

Figure 13: Repertoire analysis of primary type of investments in all household savings/investment account(s), by household net worth (less equity in primary residence), August 2012 *What we think*

ISSUES IN THE MARKET

How has the recession affected the mass affluent?

Where is the biggest opportunity to expand into the mass affluent market?

What do mass affluents want in their financial institution?

How can the industry reach the mass affluent?

INSIGHTS AND OPPORTUNITIES

Key points

Banks have a huge opportunity

Figure 14: Preference for advice from a bank adviser, by income, August 2012

Figure 15: Satisfaction with primary bank and bank advice, by household income, August 2012 *Mobile activities*

Figure 16: Tablet and smartphone ownership, by household income, August 2012

Figure 17: Ownership of smartphones and tablets, by income, household net worth (less equity in primary residence) and household retirement savings, August 2012

Figure 18: Household use of technology for financial activities, by age, August 2012 *Retirement is a worry*

Figure 19: Financial concerns of mass affluents, November 2011-October 2012

Figure 20: Total amount in household retirement savings, by age, August 2012

Mass affluents want low fees and convenience

Figure 21: Top three most important factors in choice of financial institution, by household income, August 2012

Figure 22: Factors influencing choice of financial institution, any agree, by gender and age, August 2012

College savings plans

Figure 23: Attitudes toward educational expenses, any agree, by household income, August 2012

TREND APPLICATIONS

Trend: Make it Mine Industry application Trend: A Simple Balance for Health Industry application

2015 Trend—Access Anything, Anywhere

Industry implications

MARKET SIZE

Key points

BUY THIS REPORT NOW

/ISIT: store.mintel.com



Contents

Who are the mass affluent?

How many mass affluents are there?

Household income trends

Figure 24: Distribution of households, by household income, 2001-11

Figure 25: Family net worth, selected years, 2001-10

Figure 26: Household net worth (less equity in primary residence), by age, August 2012

Figure 27: Household net worth (less equity in primary residence), by gender, August 2012

Figure 28: Household net worth (less equity in primary residence), by household income, August 2012 *Where are the mass affluent?*

Figure 29: Top 10 U.S. mass affluent markets, October 2012

COMPETITIVE CONTEXT

Key points

Banks are focusing on mass affluent

Figure 30: Level or trust in sources of financial advice, August 2011

Figure 31: Mass affluent attitudes toward banks and advice, by household income, any agree, August 2012

Figure 32: Mass affluent attitudes toward banks and advice, by net worth (less equity in primary residence), August 2012

Figure 33: Mass affluent attitudes towards banks and advice, by total amount in household retirement savings, August 2012

Banks, investment services, and trust

Figure 34: Attitudes toward banks and household finances, by household retirement savings, household net worth (less equity in primary residence) and income, August 2012

Online brokers aiming for mass affluent

Figure 35: Percentage with at least \$5,000 in self-directed account, all respondents by income, May 2012

Figure 36: Confidence in making financial decisions, by household retirements savings, August 2012 Figure 37: Usage of online investment tools, by household net worth (less equity in primary residence), August 2012

Retirement stores are coming to malls

MARKET DRIVERS

Key points

The economy

Figure 38: U.S. unemployment rate, November 2011-October 2012

Figure 39: S&P/Case-Shiller Home Price Index, seasonally adjusted, Q1 2006-Q1 2012

Figure 40: S&P 500 index, Nov. 7, 2011-Oct. 7, 2012

Figure 41: Dow Jones Industrial Average index, November 2011-October 2012

BUY THIS REPORT NOW

ISIT: store.mintel.com



Contents

Optimism is in the air

Figure 42: Mass affluents' outlook on the economy for the next three months, June 2010-February 2012

Figure 43: Financial concerns of mass affluents, November 2011-October 2012

Figure 44: General purchase intentions of mass affluents, November 2011, August 2012

MARKETING CHANNELS

Key points

Bank branches are important

Figure 45: Importance of branch location in choosing a financial institution, by income, August 2012 *Social media*

Figure 46: Monthly social media usage, all respondents by income, August 2012

Figure 47: Mass affluent attitudes toward social media and financial institutions, by gender, August 2012

Figure 48: Top 10 most popular banks on Facebook, September 2011

Figure 49: Preferred types of information on social platforms, May 2012

Print is still important

LEADING COMPANIES

Key points Bank of America Merrill Lynch JPMorgan Chase

INNOVATIONS AND INNOVATORS

Key points SunTrust Merrill Edge Acru Bank Figure 50: Acru bank branch, 2012

MARKETING STRATEGIES

Key points

Rewards programs, not incentives

Figure 51: Factors influencing choice of particular financial institution, by gender and age, August 2012

Appealing to do-it-yourselfers

Figure 52: TD Ameritrade direct mail advertisement, April 2012

Figure 53: Fidelity online advertisement, August 2012

Micro-segmentation is key

Figure 54: Fidelity print advertisement, December 2011

Premium rewards cards remain popular products

BUY THIS REPORT NOW

ISIT: store.mintel.com



Contents

Figure 55: Chase sapphire preferred online advertisement, June 2012, October 2012 Figure 56: Citibank print advertisement, August 2012 General advertising Figure 57: Chartis print advertisement, August 2012 Figure 58: UBS print advertisement, January 2012 Figure 59: BlackRock iShares print advertisement, October 2011 Figure 60: Wells Fargo online advertisement, December 2011 Figure 61: Fidelity online advertisement, January 2012 Figure 62: Merrill Edge direct mail advertisement, September 2012 Figure 63: Merrill Lynch direct mail advertisement, September 2012 Additional television ads Figure 64: Charles Schwab television advertisement, 2012 Figure 65: Citibank television advertisement, 2012 THE MASS AFFLUENT CONSUMER—HOUSEHOLD NET WORTH Key points Household net worth (less equity in primary residence)

Figure 66: Household net worth (less equity in primary residence), mass affluents by gender, August 2012

Figure 67: Household net worth (less equity in primary residence), mass affluents by age, August 2012

Figure 68: Household net worth (less equity in primary residence), mass affluents by household income, August 2012

Figure 69: Household net worth (less equity in primary residence), mass affluents by education, August 2012

ATTITUDES TOWARD BANKS

Key points

Bank satisfaction

Figure 70: Attitudes toward banks and household finances, by age, August 2012

Figure 71: Attitudes toward banks and household finances, by household income, August 2012

Figure 72: Attitudes toward banks and household finances, by region, August 2012

Figure 73: Attitudes toward banks and household finances, by amount in household retirement savings, August 2012

USE OF TECHNOLOGY

Key points

Men use technology more

Figure 74: Household use of banking and financial services technology, by gender, August 2012 Figure 75: Household use of banking and financial services technology, by gender and age, August

BUY THIS REPORT NOW

ISIT: <u>store.mintel.com</u>



Contents

2012

Figure 76: Household use of banking and financial services technology, by household income, August 2012

Figure 77: Household use of banking and financial services technology, by household size, August 2012

Figure 78: Household use of banking and financial services technology, by household net worth (less equity in primary residence), August 2012

Figure 79: Household use of banking and financial services technology, by total amount in household retirement savings account(s), August 2012

HOUSEHOLD SPENDING, INVESTING, AND FINANCIAL DECISIONS

Key points

The recession has affected financial behavior

Figure 80: Attitudes toward household finances, by gender, August 2012

Figure 81: Attitudes toward household finances, by age, August 2012

Figure 82: Attitudes toward household finances, by amount in household retirement savings account(s), August 2012

Figure 83: Attitudes toward household finances, by household income, August 2012

Figure 84: Attitudes toward household finances, by region, August 2012

CHOOSING A FINANCIAL INSTITUTION

Key points

Low fees are most important

Figure 85: Factors influencing choice of financial institution, by household income, August 2012 Figure 86: Factors influencing choice of financial institution, by region, August 2012

Figure 87: Factors influencing choice of financial institution, by household net worth (less equity in primary residence), August 2012

Figure 88: Factors influencing choice of financial institution, by race/Hispanic origin, August 2012

Figure 89: Factors influencing choice of financial institution, by area, August 2012

TYPE OF RETIREMENT ACCOUNT OWNED

Key points

More than half have 401(k) plans

Figure 90: Type of retirement savings accounts owned by household, mass affluent by age, August 2012

Figure 91: Type of retirement savings accounts owned, overall by age, June/July 2011

Figure 92: Type of retirement savings accounts owned by household, by household income, August 2012

Figure 93: Type of retirement savings account owned by household, by household retirement savings account(s), August 2012

Figure 94: Type of retirement savings account owned by household, by race/Hispanic origin, August

BUY THIS REPORT NOW

/ISIT: <u>store.mintel.com</u>



Contents

2012

Figure 95: Type of retirement savings account owned by household, by household net worth (less equity in primary residence), August 2012

INVESTMENTS IN SAVINGS/INVESTMENT ACCOUNTS

Key points

Mutual funds, cash, and money market funds are primary investments

Figure 96: Primary type of investments in all household savings/investment account(s), by gender and age August 2012

Figure 97: Primary type of investments in all household savings/investment account(s), by household income, August 2012

Figure 98: Primary type of investments in all household savings/investment account(s), by education, August 2012

Figure 99: Primary type of investments in all household savings/investment account(s), by amount in household retirement savings account(s), August 2012

TOTAL AMOUNT IN RETIREMENT SAVINGS

Key points

Almost half of respondents have more than \$200K

Figure 100: Total amount in household retirement savings account(s), by gender, August 2012

Figure 101: Total amount in household retirement savings account(s), by age, August 2012

Figure 102: Total amount in household retirement savings account(s), by marital status, August 2012

Figure 103: Total amount in household retirement savings account(s), by household size, August 2012

REPERTOIRE ANALYSIS

Key points

Younger mass affluents have fewer types of investments

Figure 104: Repertoire of primary type of investments in all household savings/investment account(s), by gender and age, August 2012

Figure 105: Repertoire of primary type of investments in all household savings/investment account(s), by household net worth (less equity in primary residence), August 2012

Figure 106: Attitudes towards banks and household finances, by repertoire of primary type of investments in all household savings/investment account(s), August 2012

Figure 107: Household financial behavior, by repertoire of primary type of investments in all household savings/investment account(s), August 2012

CLUSTER ANALYSIS

Satisfied Savers Demographics Characteristics Opportunity Financially Unprepareds

BUY THIS REPORT NOW

/ISIT: store.mintel.com



Contents

Demographics Characteristics Opportunity Technologically Disconnecteds Demographics Characteristics Opportunity Complacent Loyalists Demographics Characteristics Opportunity Cluster Characteristic Tables Figure 108: Target clusters, August 2012 Figure 109: Household net worth (less equity in primary residence), by target clusters, August 2012 Figure 110: Attitudes towards banks and household finances, by target clusters, August 2012 Figure 111: Mass affluent attitudes towards finances, banks and advisers, by target clusters, August 2012 Figure 112: Household use of technology and banking, by target clusters, August 2012 Figure 113: Factors influencing choice of financial institution, by target clusters, August 2012 Figure 114: Type of retirement savings account owned by household, by target clusters, August 2012 Figure 115: Total amount in household retirement savings account(s), by target clusters, August 2012 Figure 116: Primary type of investments in all household savings/investment account(s), by target clusters, August 2012 Figure 117: Repertoire of primary type of investments in all household savings/investment account(s), by target clusters, August 2012 Cluster demographic tables Figure 118: Target cluster, by demographic, August 2012 Cluster methodoloav

APPENDIX-TRADE ASSOCIATIONS

BUY THIS REPORT NOW

/ISIT: store.mintel.com